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SAMBELL ORATION

The genesis of the NDIS: bringing competing agendas together

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Melbourne 1 December 2016

The National Disability Insurance Scheme (NDIS) is undoubtedly one of the biggest social policy reforms Australia has ever seen – a once-in-a-generation reform alongside Medicare and national superannuation.

In delivering the Sambell Oration this evening, I'm going to explore where we have come from to achieve this profound change and the journey it took to get here. I hope that this reflection will make it possible to understand the genesis of competing agendas that still impact on the NDIS to this day.

Disability – a part of life like getting sick and growing old

People become disabled from many causes: from accidents – road, sporting, working, playing – and going about day-to-day living in a house, on a footpath, in a hospital. And people become disabled from being born.

People become disabled from a wide range of illnesses: some acute, some chronic, some degenerative, some genetic.

Disability can become a part of life or death from the earliest age until old age, when 84 per cent of people over 85 are disabled.

So like being born, getting old and dying, disability is part of life. Disability, like sickness, is universal – and like Medicare, the NDIS is a universal scheme that covers every Australian under 65 no matter what the cause of their disability. For those like me, who were over 65 before the NDIS commenced, the aged care system takes over.

But for those aged 13 months – the age I was when I became disabled – only 4 per cent are disabled.

I became disabled in 1949 – just toddling enough to fly down the footpath into my dad's arms as soon as I heard the gate creak signaling his return from work. I had only a couple of words at that

age and one of them was 'Daddy': a word I would shriek with excitement at the sound of him out the front.

Polio was stalking our neighbourhood: a couple of other kids in the street were struck down with what was then seen as a precursor to the grim reaper. Later, the image in my mind was of a skull-like figure haphazardly knocking down first the Hope children down the road and then, some weeks later, me.

My mum talked endlessly about her feelings of helplessness – of her inability to keep me safe from the scourge that seemingly picked out its victims haphazardly from neighbourhoods all over Australia. My dad tells the story of going down to the end of the street to the telephone box to ring up the hospital to see if I was still alive and the neighbour following him with Dettol and wiping down the telephone in case the infection spread to the next user. The polio grim reaper predated HIV/Aids.

Policy vacuum for disability

The polio epidemic was a shock to Australia in that it emerged in a policy vacuum. Up until this time, people with disabilities were dealt with privately – often shamefully hidden away as embarrassing secrets. Occasionally, as recounted by Alan Marshall in *I can jump puddles* (1955), they lived good lives with homegrown resourcefulness. But there was no policy response.

Policy for disability emerged first in healthcare after an uneven battle between the medical approach of keeping polio victims in rehab hospitals for years rigidly splinted; all the crippled kids together, muscles wasting away – both the muscles of the body and the mind.

Nurse Sister Elizabeth Kenny led the charge for the alternative – mobilising volunteers, massaging, keeping people with families at home, in the community and even in the White House. Hunted out of Australia by the docs, Sister Kenny was lauded in the United States as she treated Franklin D Roosevelt to stay as limber as possible. And most important for the history of the world she treated him to stay in the world – standing for election and winning – not ruled by his body or by medicine or by segregation or by restriction.

But in Australia the medical model won the day and from it new models of disability care sprang up. Largely developed by parents, often in partnership with charitable groups and strongly supported by doctors, institutions for cripples were established to provide a cradle-to-grave place to live, go to school, work and die. While mental institutions had existed since the late 19th century, the response to the polio epidemic heralded the emergence of places similar to asylums that would contain people with disabilities for their entire lives – away from shame and fear and from the dangers of the outside world.

Not only did institutions provide a solution about what to do with the sudden flood of cripples, they were places where having a disability was the absolute focus. In institutions, disability was all encompassing – the definition of identity. This is instead of being a person, where having a disability is just another characteristic like brown eyes. Because disability dominated in institutions, aspirations were minimal in relation to critical areas for living, such as education to the maximum with employment as the aim. And because institutions looked after the disabled away from the world, the world remained seriously and actively handicapping, with inaccessible and unwelcoming built environments and attitudes – including in schools, communities and workplaces.

Home from hospital

My own story is one of finally, at age three, being released from a series of acute and rehab hospitals into the arms of my grieving family. They grieved for the loss of their bubbly little toddler, who was replaced in 1952 by a traumatised three year old, spread-eagled in a double Thomas splint.

After my return home, mum bravely fought very hard to keep me there, even though it was strongly recommended to her that I move from hospital straight to an institution so that my disability could be 'worked' on. Mum adamantly refused. My mother was a teacher: she knew the liberating value of education and, while she wouldn't have articulated it as clearly, she understood that education to the maximum would be a powerful tool in cutting through the shackles of my disability.

Mum did however succumb to some of the pressure, allowing physios to visit me at home. One of my earliest memories of that time was of flinging myself off the kitchen table and breaking my leg as the physio tried to stretch and exercise my misshapen body. I wanted to be off the table, away from the physio and out with the neighbourhood kids. Because by then, with tacit family agreement, I did not see myself as disabled at all and my highest aspiration was to be part of the neighbourhood rabble.

In my journey to understand the world of disability from the point of view of parents, I now see that parents copped it whatever they did. My mum was called 'aggressive' and 'unrealistic': 'can't accept her child's disability' was written on her file. In all cases parents were trying to do their best. Wracked by guilt and fear for the future of their children, some parents saw the world as hostile, dangerous and unfriendly, so sought to protect their children by putting them into what they saw as safe places closed to the outside world. A much smaller group of parents like my mum saw the world as hostile, dangerous and unfriendly but believed that their children should adapt and adjust to it and tough it out.

The institutions providing cradle-to-grave care soon took on lives of their own. While parents often remained on boards and as fundraisers, professional staff replaced volunteers, administrations developed and a whole new disability segregated service sector started to emerge. The cycle of market supply needing a captive demand from children and adults with disabilities took off. An industry was born.

Meanwhile because of my mum's tenacity, I was playing out on the streets in then housing commission Hampton, and at school as a witch in Macbeth in the drama club, and coming last in the school swimming sports, and knocking on the door but being rejected for the school basketball team and the newly built athletics club down the road where I wanted to become a champion shot putter!

In 1958 I left Brownies in a huff and tried to take up smoking after I was shunted off to the crippled Brownies during the visit from the Queen Mother, because my own local troupe didn't want me to spoil their presentation for the Queen mum. This was my first experience of being a part of a segregated club – and I hated it.

All of these experiences and many others contributed to the development of my passion for social, economic, educational and health rights (fortunately my young smoking experiment did not 'take'). I knew from a very young age about barriers, discrimination, being left out, being rejected, as well as being joyfully one of the crowd and aspiring, like my mates, to sing like Elvis Presley. I then loved being included because I was me – nothing to do with being disabled or not.

Growing consciousness about being disabled

However, while I invested a lot of me in pretending that I was a 'normal' with very strong denial of my own disability, by the time I was a young woman I consciously began to 'know'. The group that was responsible for me 'knowing' was the Vietnam vets in the United States – the country of the birth of liberation rights movements: black, women, gay, civil rights, youth and disability. And a few years later these rights movements flowed down to Australia. It was an exciting time to be a young woman.

I learned that in the USA the disabled Vietnam vets – adults who were used to being part of society – were refusing to accept the discrimination, the exclusion and the terrible treatment that people with disabilities had accepted as the norm until then. The vets joined forces with a group of polio activists, led by Ed Roberts, who had, like me, been brought up in mainstream society. Together they started the Independent Living Movement. I remember seeing Tom Cruise in Oliver Stone's *Born on the Fourth of July*: a strong film about the Vietnam vets demanding an equal life and refusing to be locked away in institutions. They were activists fighting for disability rights – to live independently in the community, go to ordinary schools and universities and be taught well, get jobs and be an equal part of American society.

Beginning of the Australian disability rights movement

In Australia in the late seventies, a parallel movement began. I was not a part of its early days: remember that I was at that stage strongly denying my disability and certainly not identifying as disabled, so I was fighting for the rights of many different groups, but not people with disabilities.

That is, until I was profoundly challenged. It was the early 1980s and I was a rather arrogant young policy officer for the Victorian Council of Social Services. I was busy working on a housing policy for the disadvantaged that included people with disabilities. My workplace was down the road from our beloved brother organisation, the Brotherhood of St Laurence: beloved because, among other things, it had incubated the Tenants Union of Victoria, the Community Child Care Association, and the Ecumenical Migration Centre.

The phone rang and a slurred voice asked me what I thought I was doing.

'Writing a housing policy,' I blithely responded.

'Who do you think you are writing a policy for us without talking to us?'

I discovered that the owner of the slurred voice was Hal Fitzpatrick and he had had a stroke, and that 'us' was a feisty group of people with all kinds of disabilities including, among others, Geoff Bell, Roger Melnyk, Rob McNamara, Fiona Smith, Vicki Aitken, Leslie Hall, Tricia Maloney, Eddie Ryan, John Pullicino. They were my earliest memories of the members of the disability rights movement in Australia, trying to fight for reforms similar to the USA.

In the US, however, the Bill of Rights provided the context for the development for the American *Rehabilitation Act* of 1973: a world-leading piece of legislation that prohibited discrimination on the basis of disability and provided for civil rights. Interestingly the US legislation was enacted after a civil rights demonstration: a sit-in by people with disabilities that lasted for twenty-eight days at the office of the US Department of Health, Education and Welfare.

Because we did not have the legislative springboard of a Bill of Rights (and perhaps back then because we did not have the appetite to sit in anywhere for a month) we in Australia were slower and ultimately less successful in forcing mainstream systems such as health, education, transport and buildings to include people with disabilities compared with the USA, Canada, Sweden, Netherlands, Germany and the UK.

Closing the institutions

We were, however, successful in fighting to close institutions. We saw the very institutions that my mum had saved me from as the symbol of all that was wrong with disability, with people locked away from society, out of sight and out of mind. Deinstitutionalisation became our main aim and we certainly were responsible for reducing the number of institutions in Australia. We celebrated as a major win the replacement of institutions with community residential units or group homes. Because they only had six to eight residents, we thought this was a vast improvement on three hundred or even sixty.

One of my first tasks in 1983 as CEO of the Myer Foundation and Sidney Myer Fund was to oversee a grant for the first group home in Australia initiated by Nancy Black and Carrillo Gantner for their daughter Cassie. It was seen as revolutionary to have a homely place for Cassie with a small group of other disabled people. It was very dismaying to realise several years later that group homes can also fast become institutional, providing no tenancy rights or choice over who you live with, how you spend your day, what you eat and for most residents seeing no non-disabled people except paid workers.

Other models that were also supported in part by philanthropy were also similar to institutions: segregated and closed. For example, adult day programs spread across Australia and they were often like kindergartens: institution-like places to fill in time that treated people with disabilities like infants. People were shut off from the outside world, occasionally going out into the world in large groups for recreation where interaction and opportunities to make friends with non-disabled people were not possible. Sheltered workshops took off. These were segregated, paying below-minimum wages, and with perverse business models with incentive to strongly retain the most productive workers to make the business more profitable, rather than encouraging them to transition into mainstream employment.

One step forward, two steps back

Many of us, however, turned our attention away from these closed segregated service models to concentrate on mainstream inclusion, and the 1980s saw the introduction of integrated education. The 1990s saw the beginnings of accessible transport and accessible government buildings. There were flurries around inclusive playgroups and childcare. But basically getting governments to mandate the move towards inclusive mainstream systems and infrastructure was piecemeal and painful – one step forward and two back. For example, special schools kept making a resurgence even though all of the evidence, even at that stage, showed that mainstream education brings superior learning outcomes for disabled children.

Some systems remained untouched, like health where still, every day, people with disabilities are denied access and treatment for conditions unrelated to their disability.

Meanwhile while we were working hard trying to force the mainstream world to include people with disabilities, the specialist service sector flew under the radar, and it was expanding, but not enough. Many people were unable to get any services at all, either specialised nor mainstream. And if they were finally allocated a specialist service, it was only for one or two showers a week: not enough to enable them to lead a life in the world. It was more likely they would be allocated a place in a segregated service, grouped together with 'their own kind', where there was a vacant bed, or a vacant place in an adult day program or a place in a sheltered workshop. There was certainly no choice and no control and no chance of being a citizen in the world alongside everyone else.

The development of the carer movement in Australia

The situation was desperate and families bore the impact. Either they provided care, or none was provided. Many families simply could not keep going. In the nineties, families came together to form the carer movement, and the carers started to campaign strongly and loudly. They saw disability largely from a burden perspective, with family members with disabilities as the burdens. This characterisation was understandable because that was the actual experience of many families, but it alienated the networks of people with disabilities fighting for rights.

During the second half of the 1990s and into the twenty-first century people with disabilities saw the carer movement become well-funded and influential, while the fight for disability rights by people with disabilities organisations seriously faltered, partly because of lack of funding, which reinforced their lack of influence. And while at that stage carers and people with disabilities groups were at war with each other over the issue of burden versus rights, services were relatively unchallenged and so were their models of care.

However, the growing clamour from carers bore fruit. The idea for national disability insurance scheme had been around since 1975. Accepted too late by the Whitlam government in its last days, the Woodhouse report recommended a no-fault disability insurance scheme for all disabilities. In the 1980s and 1990s the NSW Lifetime Care and Support Scheme and Victorian Transport Accident Compensation Scheme were established for people with disabilities arising from motor vehicle accidents. But it was in response to carer pressure for something to be provided for their loved ones that the impetus for the NDIS emerged in 2008.

It is important to recognise that this 2008 push for the NDIS largely reflected carers' demands for services, as this meant that the NDIS was, from the outset, based on the vision for a significant expansion of disability services. The vision for the NDIS to be based on the strong principles of disability rights and citizenship came later.

Different expectations of the NDIS

Once the idea for the NDIS was floated, there were the three vitally interested parties – carers, people with disabilities and service providers – all with different expectations of an NDIS. Carers saw an NDIS as bringing much-needed relief, and many still saw relief as 'safe', all-encompassing specialist disability services, similar in many ways to those created by parents in the early 1950s.

However, as was also the case in the fifties, there was a smaller group, often of younger families, that wanted an NDIS to support their loved ones to become part of the community: in schools, recreation, homes and jobs alongside everyone else.

Represented by organisations such as Down Syndrome Associations, these carers, who usually preferred to be called families, joined up with people with disability groups to strongly propose that the purpose of the NDIS should be to provide support for inclusion in the mainstream world, for human rights and citizenship. They were highly critical of segregated services. And while people with disabilities groups were far weaker – financially, organisationally and politically – they still punched above their weight in their influence on the design of the NDIS.

The strong and well-funded service sector saw the NDIS leading to a major expansion of the specialist disability services that were still largely closed models of care; that is, people with disabilities living together without choice, doing segregated disability arts, sports, school, and sheltered work, all together away from the world, with the broader world remaining inaccessible to people with disabilities.

Building an Alliance

Despite these different hopes and expectations for the NDIS, we did somehow manage to build the alliance between the three parts of the disability sector: carers, service providers and people with disabilities. And this alliance – the National Disability and Carer Alliance, where everyone worked together for the NDIS – became strong enough to fuel the successful campaign for the NDIS: the Every Australian Counts Campaign. This campaign led to massive community mobilisation, which in turn led to almost unheard of bipartisan support for the *National Disability Insurance Scheme Act 2013* (Cth). However, looking back on the Alliance, it really is a miracle that it came together considering the very different views, from the different interests represented, of what the NDIS would bring.

In early 2008 I initiated the first meeting leading to the formation of the Alliance in my North Melbourne office. And it turned out to be a very moving meeting for all of us. Carers and people with disability networks really heard how it was from each other's point of view. People with disabilities were able to hear about how families did feel intolerably burdened, and carers were able to hear how much that term 'burden' hurt people and also damaged the fight for rights.

The burden discourse began to abate, although I do have to admit that without it we might not have won the hearts and minds of the community and the politicians. However, the tension implicit in these different views of people with disabilities – as people to be cared for, or as people where supports can mean that they can care for themselves – is crucial to understand and keep in mind, as it is still being played out in the roll-out of the NDIS and has a huge impact on the potential for long-term benefits from the NDIS.

Mainstream inclusion in all government systems

Apart from facilitating the building of the Alliance, my second main role in the early development of the NDIS was as chair of the largest government council in Australia I had ever seen, much less chaired – and it had the longest name ever, too. Twenty-eight members strong, the National People

with Disabilities and Carers Council (NPDC) advised the Australian government on all things to do with disability, including the NDIS as it emerged.

The Council's membership reflected the Alliance: people with disabilities, carers and services, with the addition of a couple of trade union and business leaders. Together, we nussed out many issues that are still central to the NDIS. The issues negotiated by the National People with Disabilities and Carer Council from 2008–2013 focused on how to make Australia truly accessible and inclusive. The Council produced the report [Shut Out](#) that analysed the barriers and developed a blue print for people with disabilities to be able to become truly part of Australian society.

The result of the [Shut Out](#) report was the National Disability Strategy, and the Council saw the NDIS with its packages for individuals as an important part of the puzzle that was about people with disabilities being enabled to become part of the world – but it was only ever seen as a part of that puzzle.

The Council never believed that an individual family with an NDIS package would be able to force local schools to welcome their child: this was to be taken up by the National Disability Strategy. The strategy contained practical recommendations for federal and state governments about how, over a period of time, all mainstream schools would become inclusive of children with a disability, rather than sending them off to special schools where learning outcomes are inferior.

The Council never believed that the NDIS would be able to force employers to stop discriminating, or to stop employers believing that people with disability do not have the capacity to contribute to their workplaces, and that all they are fit for is a sheltered workshop. Expelling this myth was the responsibility of the National Disability Strategy with a whole fistful of recommendations for federal, state and local governments to urgently improve their own employment inclusion rates, as well as to provide incentives and sanctions to non-government organisations and business as employers.

The Council never thought that the NDIS would make public transport systems hurry up and become fully accessible or would make governments enact a minimum regulation for building codes to ensure that all new private dwellings are accessible downstairs similar to other developed countries. These were part of the National Disability Strategy with strong recommendations. The National Disability Strategy also detailed actions needed in other systems, such as criminal justice and health.

The Council of Australian Governments accepted the National Disability Strategy as a COAG strategy in 2012 to reform all systems to ensure the inclusion of people with disabilities. We saw this as a huge victory, believing that the National Disability Strategy would in itself reduce the impact of the disability. Within this context, the NDIS was then seen as providing the person with an individual package to give them what would be needed to bridge the gap between a disabled life and an ordinary life. It was never envisaged that these individual packages provided by the NDIS would be given in a vacuum of an inaccessible, non-inclusive Australia.

The fact that the National Disability Strategy has dropped off the radar has serious implications for the NDIS. It has loaded up the NDIS with either inadvertently taking on the impossible responsibility for ensuring that all systems become accessible and inclusive (impossible because the National Disability Insurance Agency does not have the authority or the resources), or the more likely scenario to emerge by default in the absence of an active National Disability Strategy: to have the NDIS overseeing the vast expansion of closed segregated services as the solution to a non-inclusive outside world.

In fact, the impetus to expand specialist disability services is strong. This is what governments naturally focus on because they are concerned that there will not be enough group home accommodation, day programs, sheltered employment places, respite beds and personal support workers. As Gertrude Stein might have said, supply is supply is supply.

New choices about living, learning, playing and working in the mainstream world, however, require a very different view of the supply needed for the NDIS. For these new choices to become possible, innovative models have to be encouraged that enable people to form their own relationships and be able to leave old service models and choose to live in the community with drop-in support or with mates of their own choice. People may choose to engage in activities that make a contribution such as themselves becoming volunteers instead of always being the recipient of volunteer support. They may choose to join ordinary community groups that foster a sense of belonging and to choose the staff who provide the support they need to move into the mainstream world.

These choices are very different to those provided by specialist support services that relate most closely to the models from the 1950s, which provide families with the fantasy of a risk-free, fully safe environment.

Meaningful choice and control – emphasising the demand side of the market

Choice and control is central to the NDIS – it means that, for the first time, people with disabilities can be in the driver’s seat of their own lives. But in order for choice and control to become more than a mantra, people need a vision and aspiration for what is possible, and encouragement and support to realise those aspirations.

This is the demand side of the market, which has to date been largely ignored. Even basic economics says that if only supply is emphasised, and consumers are weak, then the market will not provide dynamism, innovation and progress. Without genuine innovation of new models for living in the world, a massive expansion of specialist services could emerge that will be expensive and which, perversely, will work against people with disabilities participating socially and economically. This will not lead to sustainability of the scheme, which is a stated aim of the NDIS.

On the other hand, an NDIS that supports people to become more independent, more included in the community and more self-managing also contributes to the sustainability of the scheme. This makes for an exquisite synergy, where the right to live ordinary lives become absolutely fundamental as an insurance principle for the scheme.

But people who have had years of disenfranchisement and isolation have a learned helplessness. They need help to strengthen their competence and confidence to move from being dependent clients to becoming active citizens. It is therefore vital for the NDIS to have strong and sophisticated demand for new types of supply; for services that help people lead ordinary lives in their communities.

Generating a new demand for new types of support

How do we build this strong demand for something different? People don’t change their vision of what is possible overnight.

One systematic answer is to leverage off people with disability and family peer support groups: groups where people share information, strategies, and ideas to gain a deep understanding of, and to try, approaches that lead toward an ordinary life.

These groups are made up of people who have personal lived experience and are struggling with the same issues, and are experimenting with new approaches. These are the groups where members give each other courage and support to have a go. They have unique knowledge that is vitally important about what works and what doesn't and how individuals and families can dare to try new ways.

These are the groups that could be brought into an Australia-wide network to support market demand for innovation.

Peer support groups need organisational, technical and financial support

Because of the urgent need to stimulate market demand for new types of supports that generate independence, community inclusion and self-management, I have been strongly supportive of the Productivity Commission's recommendation about the need for a comprehensive network of peer support groups to become Disability Support Organisations. These could be face-to-face and online, diagnostic, population, special concern, geographically easy-to-reach groups – groups for all issues and needs.

But it is important not to be romantic about the capacity of these groups considering that they must become strong enough to build innovative demand and at the same time to effectively argue that every sector and system needs to become inclusive. This requires concerted sophisticated pressure similar to that applied by the Vietnam vets in the 1960s in the USA. Pressure needs to be applied to every level of government to address the barriers that shut people out of society. This is a big ask of groups that have been now relegated to the outer circle of influence, even though it could be argued that they ought to be central – not only to the NDIS, but also to the reinvigoration and re-launching of the National Disability Strategy.

Remember that these are the same groups that exist on the smell of an oily rag, which punched miles above their weight in the campaign for, and the early design of, the NDIS.

Perhaps their huge contribution in those early years left a false impression that they were strong enough to continue to exist without resources and at the same time make the important contribution to the development of the demand side of the market.

A top priority is therefore building the capacity of peer support organisations at the local community level, as well as at the state and national levels. All their functions need strengthening: financial, governance, organisational and policy.

Because I am delivering this oration here tonight, it is too difficult to resist the temptation to suggest that the Brotherhood might play a very important role in strengthening the people-with-disabilities side of the disability sector. I referred earlier to the Brotherhood of St Laurence's proud history in supporting and incubating consumer-based organisations and it would be such an excellent contribution by the Brotherhood for you to consider ways to contribute to the strengthening of those vital gems: peer support groups.

Conclusion

So while logistics, IT and numbers are the painful and extremely important reality of day-to-day challenges for now, and no doubt over the next three transition years at least, at the same time there are other critical issues. And these have their genesis in the history of disability policy from the 1950s and the different hopes and dreams leading up to the NDIS.

The NDIS captured the imagination of every stakeholder in the disability sector – families, people with disabilities and services. Everyone was united in campaigning for Every Australian to Count.

Yet at the heart of the campaign there was always an unresolved issue. From the late forties when I became disabled to the present day, there has been a struggle over people with disabilities: do they belong in the world or not?

The 1950s approach that is still alive today is one in which people with disabilities are out of sight and out of mind: away from the world, leading lives dominated by disability; living, but not living.

The 1950s also saw the beginnings of the alternative that benefited me – the struggle to ensure that people with disabilities fully participate in their society. This approach has now become predominant in most developed countries and is also reflected in the United Nations *Convention on the Rights of People with Disabilities*.

The alternative – treating people with disabilities as best kept with their own kind, away from the world – also allows those in the wider society to not face their own frailties, including the inevitability of disability and death.

But the outcome of this struggle must be that the NDIS supports people to live their lives as citizens, enabled to become playmates, schoolmates, workmates: out there everywhere with their mates, leading ordinary lives.

This must become what it is to be disabled in Australia in the twenty-first century.

About the speaker

Rhonda Galbally AO led the campaign to establish the National Disability Insurance Scheme (NDIS). She is now a member of the NDIS Board and Principal Member (Chair) of the NDIS Independent Advisory Council. In this role she chairs the Intellectual Disability Working Group and Innovation in Housing Working Group. A CEO and board member for 30 years in business, the public sector and philanthropy, she led the development of cutting edge organisations, such as the Victorian Health Promotion Foundation and the social enterprise Our Community, and has contributed extensively to international public health and social development. In 2012 Dr Galbally was awarded the Prime Minister's Outstanding Achievement Award in the National Disability Awards.