



Brotherhood  
of St Laurence

Working for an Australia free of poverty

# FINANCIAL REPORT 2013



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**Cover image:** Small classes and a flexible curriculum are part of the Brotherhood's Community VCAL program.

# Organisational information

ABN 24 603 467 024

The Brotherhood is incorporated under the *Brotherhood of St Laurence (Incorporation) Act 1971*, number 8188 of the Victorian Parliament, and is domiciled in Australia. The registered office of the Brotherhood is at 67 Brunswick Street, Fitzroy, Victoria 3065.

The Brotherhood conducts the majority of its activities in metropolitan Melbourne.

The financial report incorporates all activities undertaken by the Brotherhood. The organisation's functional and presentation currency is AUD(\$).

A description of the organisation's operations and its principal activities is included in the review of operations and activities in the Directors' Report on pages 3 to 8. The Directors' Report forms part of the Annual Financial Report.

# Directors' Report

The Directors present their report together with the financial report of the Brotherhood of St Laurence (the 'Brotherhood') for the financial year ended 30 June 2013 and the auditor's report thereon.

Lady Southey AC is Patron of the Brotherhood.

The President of the Brotherhood is the Anglican Archbishop of Melbourne.

## 1 Directors

The names and details of the Brotherhood's Directors in office during the financial year and until the date of this report are set out below. Directors were in office for the entire period unless otherwise stated. All Directors serve the Brotherhood on a voluntary basis except for the Executive Director. No Director holds any legal interest in the Brotherhood.

**Bishop Philip Huggins** MA, BEc  
(Non-executive Chair from December 2005)

Bishop of the Northern and Western Regions, Diocese of Melbourne. Deputy Chair of Christian World Service Commission. Member, Board of Centre for Dialogue, La Trobe University. Member, Multi-faith Advisory Group – Office of Multiculturalism and Citizenship. Member, Board of St Laurence Community Services. President, Lowther Hall Anglican Grammar School. Member, Brotherhood Nomination and Remuneration committees. Appointed to the Brotherhood Board in November 2004. Appointed Chair in December 2005 and re-appointed in December 2010.

**Mr Mike James** BCom  
(Deputy Chair)

Fellow, Institute of Chartered Accountants. Member, Certified Practising Accountants of Australia. Retired Partner, PricewaterhouseCoopers Australia. Chair, Social Traders Limited. Chair, Brotherhood Finance Committee. Appointed to the Board in March 2007.

**Mr Tony Nicholson** BA, BSW  
(Executive Director)

Executive Director, Brotherhood of St Laurence since October 2004. Previously Chief Executive Officer, Hanover Welfare Services. Chair, Prime Minister's Council on Homelessness. Chair, National Place-Based Advisory, Group. Member, Victorian Ministerial Advisory Committee for the Metropolitan Planning Strategy. Member, Brotherhood Finance, Audit and Risk Management, Nomination, Remuneration and Social Enterprises Committees. Appointed to the Board in October 2004.

**Professor Judith Chapman** AM, BA, BEd, EdDd, FACE, FACEA, FWAIEA

Professor of Education, Australian Catholic University (ACU). Previously Dean of Faculty of Education at ACU. Previously Professor of Education and Associate Dean (Teaching & Learning) of the combined faculties of Economics, Commerce, Education and Law at the University of WA. Previously Director of the Centre of School Decision Making and Management, Monash University. Member, Council of St Catherine's School. Member, Academic Reference Group of the Bishop Perry Institute for parish renewal in the Anglican Church. Appointed to the Board in November 2012.

**Ms Celia Clarke** BEc, LLB, MBA

Qualified lawyer and accountant with an MBA from the University of Melbourne. Fellow, Chartered Secretaries Australia. Fellow, Leadership Victoria's Williamson Community Leadership Program (2005). ACLA Australian Government Lawyer of the Year 2004. Member, Brotherhood The Women's Network Advisory Committee and Brotherhood Audit and Risk Management Committee. Appointed to the Board August 2003 and reappointed in November 2008.

**Ms Christine Edwards** B. App. Sc, Grad. Cert. P.S.M, M. Health Admin

Fellow of the Australian Institute of Management. Associate Fellow of the Australian College of Health Service Management. Member of the Institute of Public Administration Australia. Member, Advisory Committee of the Aspiration Initiative. Previously Deputy Chair Prime Minister's Council on Homelessness. Previously Chief Executive Officer, Myer Foundation and the Sidney Myer Fund. Previously Chief Executive Officer of St George's Hospital and Bethlehem Hospital. Previously Deputy Chair of the Asia-Pacific Philanthropy Consortium. Appointed to the Board in September 2011.

**Mr Stephen Grant** Grad Dip (Marketing), FCA

Chief Executive Officer, Asia Pacific Business Coalition on AIDS (APBCA). Chair, Alfred Health. Previously Chief Executive Officer, Victorian Transport Accident Commission (TAC). Previously Chair, Victorian Trauma Foundation (VTF). Previously Managing Director, Laura Ashley PLC (UK). Chair, Brotherhood Social Enterprises Committee. Appointed to the Board in April 2009.

# Directors' report

**Revd Dr J. Hugh Kempster** BEng, MTheol, PhD, Grad Dip (Education)

Vicar, St Peter's Eastern Hill. Area Dean, Diocese of Melbourne. Co-director, Kempster Consultants. Previously Senior Chaplain, Geelong Grammar School. Previously Vicar, Parish of St Columba, Auckland, New Zealand. Appointed to the Board in November 2012.

**The Hon. Rob Knowles** AO

Member, Mental Health Council of Australia. President, Mental Illness Fellowship of Australia. Previously Commissioner, National Health and Hospital Reform Commission. Former Victorian Minister for Health, Aged Care and Housing. Member, Brotherhood Finance Committee. Appointed to the Board in December 2005, took up the position in March 2006, reappointed in December 2010.

**Dr Fiona Macdonald** BBSoc, GradDipCounselPsych, MArts(SocPol), PhD

Research Fellow, Centre for Work + Life, University of South Australia. Previously Executive Director, Equity Research Centre. Previously Director, Victorian Welfare Rights Unit. Previously Director, Wesley Mission Victoria. Appointed to the Board in November 2012.

## 2 Company Secretary

**Ms Jennifer Grayling** LLB

Jenny Grayling has held a range of senior management roles in publicly listed companies in Australia and Asia. Former Non-executive Director of Hanover Welfare Services for five years. Former Non-executive Director of East Ivanhoe Community Bank for three years. Currently Non-executive Director of Foodbank Victoria. Appointed Company Secretary in October 2005.

## 3 Directors' meetings

The number of meetings of Directors (including meetings of committees of Directors) held during the year and the number of meetings attended by each Director was as follows:

	Directors' meetings		Finance		Audit and Risk		Social Enterprises	
	Attended	Held*	Attended	Held*	Attended	Held*	Attended	Held*
Number of meetings held during the year		9		11		4		4
The Rt Revd Philip Huggins	9	9	-	-	-	-	-	-
Mr Mike James	8	9	10	11	-	-	-	-
Mr Tony Nicholson	8	9	5	11	2	4	1	4
Professor Judith Chapman AM*	3	5	-	-	-	-	-	-
Ms Celia Clarke	6	9	-	-	4	4	-	-
Ms Christine Edwards*	4	5	-	-	-	-	-	-
Mr Stephen Grant	9	9	-	-	-	-	4	4
Revd Dr Hugh Kempster*	5	5	-	-	-	-	-	-
The Hon. Rob Knowles	7	9	8	11	-	-	-	-
Dr Fiona Macdonald*	4	5	-	-	-	-	-	-

\* Held while the Board Member was eligible to attend. Eligibility to attend takes account of leave of absence.

Additional Board sub-committees include the Nominations and Remuneration committees.

## 4 Principal activities

The principal activities of the Brotherhood during the course of the financial year were the provision of community services across the four life transition stages, the early years, the transition from school to work, the shifts in and out of work and retirement and ageing, the recycling and sale of recycled goods, and undertaking research and social advocacy work on behalf of all Australians.

There have been no significant changes in the nature of those activities during the year.

## 5 Operating and financial review

### Organisational overview

Established during the Great Depression over 80 years ago, the Brotherhood was the vision and creation of Father Gerard Tucker, a man who combined Christian faith with a vigorous determination to promote social justice.

Today the Brotherhood is an independent organisation dedicated to broad service delivery. This includes getting people into work, caring for older people, supporting communities, helping families with early childhood programs, and carrying out research and advocacy to improve the wellbeing of our communities.

### Performance indicators

Management and the Board monitor the organisation's performance, from implementation of the mission statement and strategic plan through to the performance of the organisation against operating plans and financial budgets. Performance indicators are reported to the Board on a monthly basis using a Balanced Scorecard approach. This enables Directors to monitor the Brotherhood's performance in four main areas: strategic priorities, governance, organisational capacity and health, and the impact of our work.

## Significant changes in the state of affairs

There were no significant changes in the state of affairs of the Brotherhood that occurred during the financial year under review.

## Results for the year

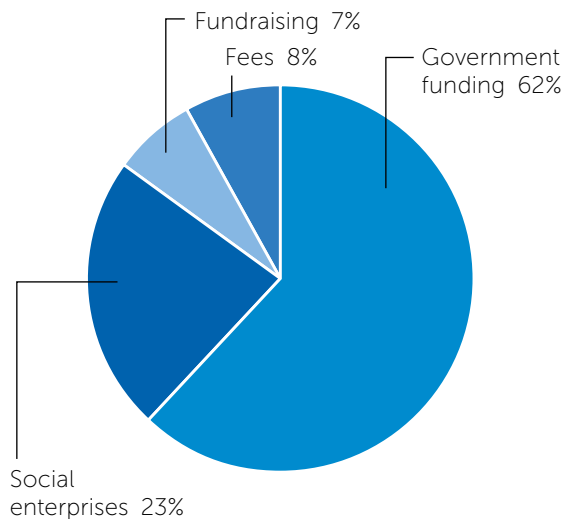
The surplus for the year is \$1.1 million compared to \$0.2 million in 2011–12. This improvement is largely due to an improvement in the return from Social Enterprises as a result of increased sales and a cost reduction strategy. In addition, the result benefited from a decrease in the realised loss from sale of investments, but was partly offset by lower bequests

income. The deficit from operating activities is \$3 million in 2012–13, which is \$2.3 million lower than in 2011–12.

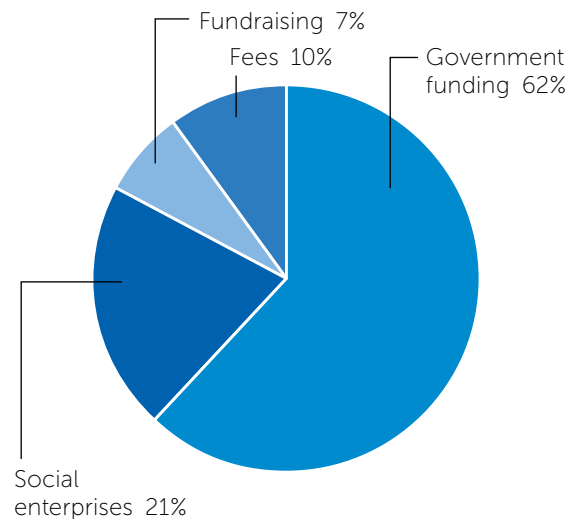
Total donations, excluding bequests, were \$5.4 million in 2012–13 (2011–12: \$4.3 million), including specified funds for designated programs and unspecified discretionary funds.

Sources and uses of operating funds for the current and previous financial years are shown graphically below. The improvement in the return from Social Enterprises is illustrated in both an increase in the percentage of operating income and a decrease in the percentage of operating expenditure. The 4% increase in the use of operating funds by Retirement & Ageing was largely funded by an increase in related operating income.

### Sources of operating funds 2013

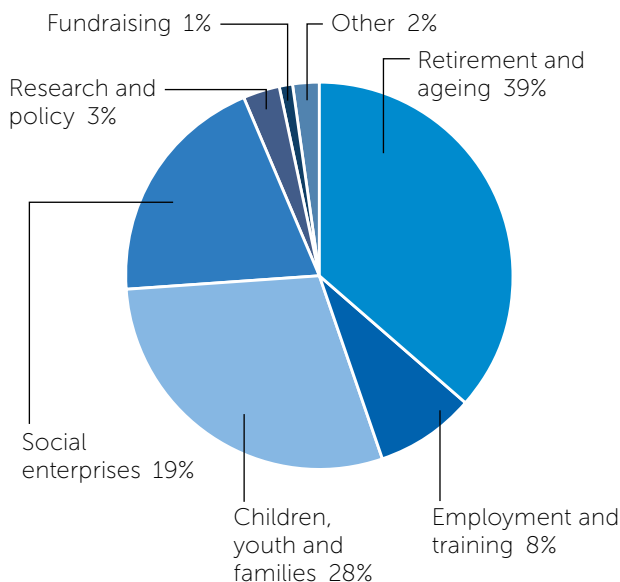


### Sources of operating funds 2012

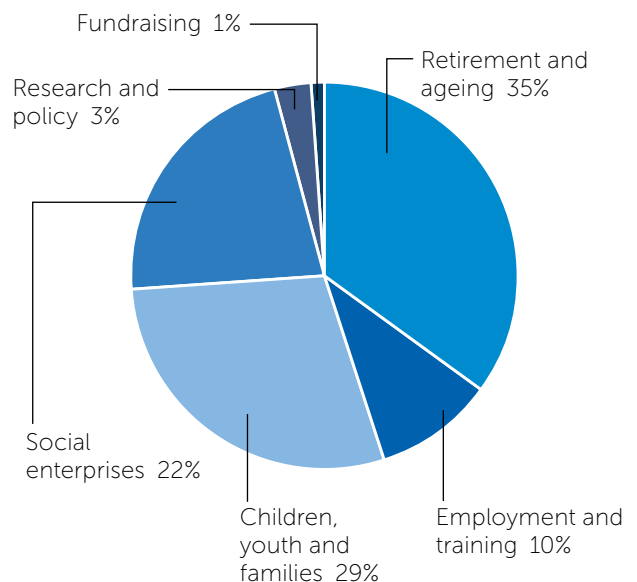


The above charts classify operating funds received on the basis of the specific type of external funding source, rather than by the Brotherhood's internal service activity, the latter being the basis of revenue classification adopted in the statement of comprehensive income.

### Uses of operating funds 2013



### Uses of operating funds 2012



# Directors' report

## Review of financial condition

The total equity of the organisation has increased by \$5.9 million from the 2012 year end, to \$95.6 million as at 30 June 2013. This increase is mainly as a result of the net increase in the fair value of investments held and the surplus generated for the period. Bank borrowings of \$5.5 million were repaid at the end of the 2012 calendar year, utilising investment balances held specifically for this purpose.

## 6 Corporate governance statement

The following principles, practices and structures establish the framework for the governance of the Brotherhood.

### Charter Members

Up to 40 Charter Members are permitted under the Brotherhood's Constitution, including the Executive Director.

The Charter Members at any time during or since the end of the 2012–13 financial year are:

Ms Joanna Baevski  
Ms Diana Batzias  
Ms Cath Bradley  
Mr David Buxbaum  
Prof. Judith Chapman AM (from November 2012)  
Ms Celia Clarke  
The Revd Barbara Colliver  
Dr Terry Cutler  
Ms Christine Edwards  
The Rt Revd David Farrer (leave of absence)  
Mr William Ford  
Mr Carrillo Gantner AO  
Mr Stephen Grant  
Mr David Green  
Ms Susan Gribben  
The Rt Revd Philip Huggins  
Mr James Jacoby  
Mr Mike James  
Mr Roger Johnson  
The Revd Dr J. Hugh Kempster (from November 2012)  
The Hon. Rob Knowles AO  
Ms Alison McClelland  
Mr John McInnes OAM  
Dr Fiona Macdonald (from November 2012)  
Dr Ian Manning  
Mr Tony Nicholson  
Dr Apollo Nsubuga-Kyobe  
Dr Nouria Salehi OAM  
Ms Fiona Smith  
The Revd Clemence Taplin  
Mr Evan Thornley  
Ms Jenny Trethewey  
Mr David Triplow APM  
The Revd Janet Turpie-Johnstone  
Dr Jonathan Welsh AM (from November 2012)  
Mr Trevor Williams (from November 2012)  
Mr John Wilson

Mr Michael Wilson  
Mr Graeme Wise

### Life Members

Life membership has been conferred on the following members who have given significant service to the Brotherhood:

Mr Ernest Barr  
The Rt Revd Michael Challen AM  
Mr Sandy Clark  
Dr Stephen Duckett  
Mr Michael Feeney  
The Revd Nicolas Frances MBE  
Mr Eric Hart  
The Rt Revd Dr Peter Hollingworth AC OBE  
The Hon. Professor Brian Howe AO  
Ms Elizabeth Loftus  
Dr Jean McCaughey AO (deceased September 2012)  
Father James Minchin  
Mr Ian Reid  
The Rt Revd Andrew St John  
Mrs Thelma Tuxen

Under the Constitution of the Brotherhood, the Life and Charter Members receive and adopt the reports of the Board and of the auditors, receive and adopt the annual financial statements, elect Board Members and fix the remuneration of the auditors, as well as transacting any other business at general meetings.

### Role of the Board

The Board is responsible for setting the strategic direction and establishing the policies of the Brotherhood. It is responsible for monitoring the performance of the activities of the Brotherhood and overseeing its financial state on behalf of the Charter and Life Members. It is also responsible for ensuring that risks are adequately managed.

### Composition of the Board

The Brotherhood's Constitution limits the number of Board Members to 14, including the Executive Director and at least two people who are clerics in Holy Orders of the Anglican Church of Australia. Further, the Chair is required to be a communicant member of the Anglican Church of Australia. Currently there are ten Directors including the Executive Director.

### Board sub-committees

#### Audit and Risk Management Committee

Formed as a committee of the Board, the Audit and Risk Management Committee's role is to ensure that all significant financial and non-financial risks are identified and properly addressed by management on a timely basis. The committee is made up of Board Members and external members who bring independence and external expertise to the committee. Members during or since the end of the financial year are Catherina Toh (Committee Chair), Roger Johnson, Guy Mendelson, David Errington, Celia Clarke, Dana Hlavacek and Tony Nicholson. The committee meets quarterly.

## Finance Committee

Formed as a committee of the Board, the Finance Committee assists the Board in overseeing the proper financial management of the organisation. The committee members during or since the end of the financial year are Mike James (Committee Chair), Gayle Wilson, Hon. Rob Knowles, Catherine McKean and Tony Nicholson. The Committee meets monthly. The Finance Committee meets as a Finance and Investment Committee at least twice yearly, with Mark Dutton as an additional member.

## Nominations Committee

This committee of the Board reviews and recommends nominations for Board membership. The members during or since the end of the financial year are Bishop Philip Huggins (Committee Chair), Christine Edwards, Sandy Clark and Tony Nicholson. The Committee meets at least annually.

## Remuneration Committee

This committee of the Board is responsible for the remuneration policy for senior management of the organisation, and reviewing and approving remuneration packages of senior management. The members during or since the end of the financial year are Bishop Philip Huggins (Committee Chair), Mike James and Tony Nicholson. The Committee meets at least annually.

## Social Enterprise Committee

This committee of the Board is responsible for providing strategic advice in relation to social enterprises. The members during or since the end of the financial year are Stephen Grant (Committee Chair), Michael Tucker, James Joughlin (to May 2013), John Mann and Tony Nicholson. The committee meets at least three times a year.

## Other committees

A number of other committees or workgroups are established by the Board from time to time to oversee a particular task or project. These committees operate only for the period of time required to complete the task or project, and are not ongoing Board sub-committees.

## Executive team

The Executive Director is responsible for the day-to-day management of the activities of the Brotherhood as delegated by the Board. The following management team is responsible for the implementation of organisational strategies, development of policies and management of issues and of the performance of the organisation:

**Mr Tony Nicholson**, Executive Director

**Ms Lyn Amy**, General Manager Communications and Development (to July 2013)

**Ms Vicky Carmody**, General Manager Children, Youth and Families (from September 2012)

**Ms Katrina Currie**, General Manager Work and Learning (from November 2012)

**Ms Farah Farouque**, Senior Advisor Public Affairs and Policy (from November 2012)

**Ms Jenny Grayling**, Group General Manager Organisational Services; Company Secretary

**Ms Sarina Greco**, Group General Manager Service Integration and Innovation (to August 2012)

**Mr Rob Hudson**, General Manager Children, Youth and Families (to August 2012); Group General Manager Community Services (from August 2012)

**Mr Jonathan Lee**, Chief Financial Officer

**Ms Christine Morka**, General Manager Retirement and Ageing and Financial Inclusion

**Father Jeff O'Hare**, General Manager Chaplaincy and Diocesan Partnerships

**Mr Patrick O'Neill**, General Manager Employment and Training (to December 2012)

**Professor Paul Smyth**, General Manager Research and Policy

**Mr Rodney Weston**, General Manager Social Enterprises (to August 2012); General Manager Business Planning and Social Enterprises (from August 2012)

## Planning and control

The Brotherhood produces a three-year strategic plan, annual plans and detailed budgets, which are approved and regularly monitored by the Board and its committees.

## Risk assessment

The Board, its sub-committees and the Executive Team are responsible for identifying, measuring and assessing business, legal, financial, environmental and other risks in the activities of the Brotherhood. In particular, the Audit and Risk Management Committee and the Board consider all significant risks, their implications and strategies, and the Finance Committee oversees the financial affairs of the organisation.

## Independent professional advice

The Board, General Managers and senior staff have access to appropriate external professional advice. Legal, risk, investment, and tax and accounting advice is coordinated by the Chief Financial Officer and the Company Secretary through Freehills, M+K Lawyers Pty Ltd, K+L Gates and HWL Ebsworth Lawyers; Deloitte; Deutsche Bank and JBWere; and KPMG, respectively. Some legal advice is provided by Freehills and M+K Lawyers Pty Ltd on a pro bono basis.

## Audit and accounts

The Brotherhood's Constitution requires that proper books of accounts are kept, true and complete accounts are maintained and audited annually by a registered company auditor, and the financial statements and the auditors' report are laid before the Annual General Meeting. In order that monthly management and annual accounts represent best practice and are of the highest standard, the Brotherhood complies with all applicable accounting standards and guideline. The Brotherhood's external auditors are KPMG. In addition, the Brotherhood engages Deloitte for internal audit services.



# Directors' report

## 7 Events subsequent to reporting date

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Brotherhood, to affect significantly the operations, the results of those operations, or the state of affairs of the Brotherhood, in future financial years.

## 8 Likely developments

There are no likely developments or foreshadowed developments that have not otherwise been disclosed in this report.

## 9 Environmental regulation and performance

The Brotherhood's operations are subject to environmental regulations under both state and Commonwealth legislation. The Brotherhood has a policy of complying with its environmental performance obligations. No environmental breaches have been notified by any government agency during the year ended 30 June 2013.

## 10 Indemnification and insurance of Directors and officers

The Brotherhood has agreed to indemnify, to the extent permitted by law, each current and former officer. The indemnity of these officers is against any claim or for any expense or cost that may arise in the discharge of the duties of the officers in relation to the Brotherhood.

Insurance is provided to the Brotherhood through the Department of Human Services' Insurance Scheme for Non-government Organisations.

## 11 Indemnification of auditors

The Brotherhood has not indemnified or made a relevant agreement for indemnifying against a liability any person who is or has been an auditor of the Brotherhood.

## 12 Remuneration report

The Brotherhood Directors volunteer their time and skills to the organisation and as such no remuneration was paid or is payable to the Directors in their capacity as Board Members.

## 13 Non-audit services

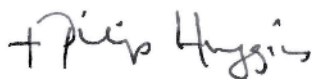
KPMG did not provide any non-audit services to the organisation during the year.

## 14 Rounding off

Amounts in the Financial Report and Directors' Report have been rounded off to the nearest thousand dollars, unless otherwise stated.

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This report is made with a resolution of the Directors.



**Rt Revd Philip Huggins**  
Chair, Board of Directors



**Tony Nicholson**  
Executive Director

Dated at Melbourne on this 24th day of September 2013

# Statement of financial position

As at 30 June 2013

	Note	2013 \$'000	2012 \$'000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	19	12,079	12,025
Trade and other receivables	17	8,870	5,821
Inventories	16	648	712
Investments	15	40,232	33,125
Assets held for sale	10	–	1,979
<b>Total current assets</b>		<b>61,829</b>	<b>53,662</b>
<b>Non-current assets</b>			
Property, plant & equipment	12	54,669	55,192
Intangible assets	13	1,960	1,960
Equity accounted investee	14	–	700
Trade and other receivables	17	7,198	6,710
<b>Total non-current assets</b>		<b>63,827</b>	<b>64,562</b>
<b>Total Assets</b>		<b>125,656</b>	<b>118,224</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Bank borrowings	24	–	5,500
Trade and other payables	21	3,684	3,119
Trust funds	22	3,038	3,698
Employee benefits	23	4,680	4,379
Deferred income	25	18,095	11,336
<b>Total current liabilities</b>		<b>29,497</b>	<b>28,032</b>
<b>Non-current liabilities</b>			
Employee benefits	23	581	502
<b>Total non-current liabilities</b>		<b>581</b>	<b>502</b>
<b>Total liabilities</b>		<b>30,078</b>	<b>28,534</b>
<b>Net assets</b>		<b>95,578</b>	<b>89,690</b>
<b>Equity</b>			
Accumulated surplus		65,925	62,425
Reserves		29,653	27,265
<b>Total equity</b>		<b>95,578</b>	<b>89,690</b>

The notes on pages 13 to 25 are an integral part of these financial statements.

# Statement of profit or loss and other comprehensive income

For the year ended 30 June 2013

	Note	2013 \$'000	2012 \$'000
<b>Revenue</b>			
<b>Service activities</b>			
Employment & Training		3,880	4,268
Retirement and Ageing		24,952	23,454
Children, Youth and Families		15,881	16,891
Research and Policy Centre		694	788
<b>Other activities</b>			
Fundraising	7	2,677	2,414
Social Enterprises		13,541	13,453
Other revenue and income		177	475
<b>Revenue and other income from operating activities</b>		<b>61,802</b>	<b>61,743</b>
<b>Expenses</b>			
<b>Service activities</b>			
Employment & Training		4,926	6,462
Retirement and Ageing		25,342	23,581
Children, Youth and Families		18,185	19,262
Research and Policy Centre		2,110	2,145
<b>Other activities</b>			
Fundraising		897	859
Cost of goods of Social Enterprises sales		5,557	6,234
Social Enterprises expenses		6,672	8,386
Other expenses		1,162	203
<b>Expenses for operating activities</b>		<b>64,851</b>	<b>67,132</b>
<b>Deficit from operating activities</b>		<b>(3,049)</b>	<b>(5,389)</b>
Finance income		3,499	3,516
Finance expenses		(700)	(2,577)
<b>Net finance income excluding impairment losses</b>	<b>11</b>	<b>2,799</b>	<b>939</b>
<b>Loss from discontinued operation</b>		<b>–</b>	<b>(124)</b>
Bequests income	8	1,524	4,423
Bequests costs		(180)	(167)
<b>Net bequests</b>		<b>1,344</b>	<b>4,256</b>
Grants and donations for capital projects		–	158
Gain on sale of bed licences		–	402
<b>Surplus for the year</b>		<b>1,094</b>	<b>242</b>
<b>Other comprehensive income</b>			
Items that will not be reclassified to profit or loss:			
Net change in fair value of property	12	971	(81)
Items that may be reclassified to profit or loss:			
Net change in fair value of available-for-sale assets	11	3,823	(1,330)
<b>Other comprehensive income/(deficit) for the period</b>		<b>4,794</b>	<b>(1,411)</b>
<b>Total comprehensive income/(deficit) for the period</b>		<b>5,888</b>	<b>(1,169)</b>

The notes on pages 13 to 25 are an integral part of these financial statements.

# Statement of changes in equity

For the year ended 30 June 2013

	Accumulated surplus \$'000	Asset revaluation reserve \$'000	Fair value reserve \$'000	Total \$'000
Balance at 1 July 2011	54,678	37,713	(1,532)	90,859
<b>Total comprehensive income for the year</b>				
Surplus for the year	242	–	–	242
<b>Other comprehensive income</b>				
Net change in fair value of available-for-sale assets	–	–	(1,330)	(1,330)
Sale of property, plant and equipment	7,505	(7,505)	–	–
Net change in fair value of property	–	(81)	–	(81)
<b>Total other comprehensive income</b>	<b>7,505</b>	<b>(7,586)</b>	<b>(1,330)</b>	<b>(1,411)</b>
Total comprehensive income for the year	7,747	(7,586)	(1,330)	(1,169)
<b>Balance at 30 June 2012</b>	<b>62,425</b>	<b>30,127</b>	<b>(2,862)</b>	<b>89,690</b>
Balance at 1 July 2012	62,425	30,127	(2,862)	89,690
<b>Total comprehensive income for the year</b>				
Surplus for the year	1,094	–	–	1,094
<b>Other comprehensive income</b>				
Net change in fair value of available-for-sale assets	–	–	3,823	3,823
Sale of property, plant and equipment	2,406	(2,406)	–	–
Net change in fair value of property	–	971	–	971
<b>Total other comprehensive income</b>	<b>2,406</b>	<b>(1,435)</b>	<b>3,823</b>	<b>4,794</b>
Total comprehensive income for the year	3,500	(1,435)	3,823	5,888
<b>Balance at 30 June 2013</b>	<b>65,925</b>	<b>28,692</b>	<b>961</b>	<b>95,578</b>

The notes on pages 13 to 25 are an integral part of these financial statements.

# Statement of cash flows

For the year ended 30 June 2013

	Note	2013 \$'000	2012 \$'000
<b>Cash flow from operating activities</b>			
Cash receipts in the course of operations		70,912	72,489
Cash paid to suppliers and employees		(69,996)	(74,221)
<b>Net cash from operations</b>		<b>916</b>	<b>(1,732)</b>
Bequests income		3,252	2,303
Bequests costs		(180)	(167)
Interest and fees on bank borrowings	11	(174)	(427)
Proceeds from capital grant		–	158
Dividend, interest, trust and imputation credit income		3,238	3,074
<b>Net cash from operating activities</b>		<b>7,052</b>	<b>3,209</b>
<b>Cash flow from investing activities</b>			
Acquisition of property, plant & equipment	12	(1,039)	(669)
Proceeds from sale of property, plant & equipment		3,072	538
Proceeds from sale of bed licences		–	1,602
Acquisition of available-for-sale investments		(22,662)	(18,395)
Proceeds from sale of available-for-sale investments		19,131	19,728
<b>Net cash from/(used in) investing activities</b>		<b>(1,498)</b>	<b>2,804</b>
<b>Cash flow from financing activities</b>			
Repayment of bank borrowings		(5,500)	–
<b>Net cash used in financing activities</b>		<b>(5,500)</b>	<b>–</b>
Net increase in cash and cash equivalents		54	6,013
Cash and cash equivalents at 1 July		12,025	6,012
<b>Cash and cash equivalents at 30 June</b>	<b>19</b>	<b>12,079</b>	<b>12,025</b>

The notes on pages 13 to 25 are an integral part of these financial statements.

# Notes to the financial statements

## 1 Reporting entity

The Brotherhood of St Laurence (the 'Brotherhood') is an association domiciled in Australia and is not a for profit entity. The address of the entity's registered office is 67 Brunswick Street, Fitzroy, Victoria 3065.

The principal activities of the Brotherhood includes the provision of community services across the four life transition stages: the early years; the transition from school to work; the shifts in and out of work and retirement and ageing, the recycling and sale of recycled goods, and undertaking research and social advocacy work on behalf of all Australians.

## 2 Basis of preparation

### a) Statement of compliance

The Brotherhood early adopted AASB 1053 *Application of Tiers of Australian Accounting Standards* and AASB 2010-02 *Amendments to Australian Standards arising from Reduced Disclosure Requirements* for the financial year beginning on 1 July 2012 to prepare Tier 2 general purpose financial statements.

The financial report consists of Tier 2 general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements (AASB-RDRs) adopted by the Australian Accounting Standards Board (AASB).

The financial statements were approved by the Board of Directors on 24 September 2013.

### b) Basis of measurement

The financial statements have been prepared on the historical cost basis except for the following material items in the statement of financial position:

- available-for-sale financial assets are measured at fair value
- property and bed licences are measured at fair value.

The methods used to measure fair values are discussed further in note 4.

### c) Functional and presentation currency

These financial statements are presented in Australian dollars, which is the Brotherhood's functional currency. All financial information presented in Australian dollars has been rounded to the nearest thousand unless otherwise stated.

### d) Use of estimates and judgements

The preparation of financial statements in conformity with AASBs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ

from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

### e) Changes in accounting policies

There were no changes in accounting policies for the 2012-13 financial statements.

## 3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

### a) Basis of consolidation

#### Investment in associates

Associates are those entities in which the Brotherhood has significant influence, but not control, over the financial and operating policies. Significant influence is presumed to exist when the Brotherhood holds between 20% and 50% of the voting power of another entity. Investments in associates are accounted for using the equity method (equity accounted investees) and are initially recognised at cost.

The Board has determined that the Brotherhood's interest in GoodStart Early Learning (refer to note 18) is not deemed to be of significant influence in that entity. This is based on the following:

- The Board does not have a blocking vote.
- Voting power is equal amongst all the founding members.
- There is no Board influence to distribute the assets of GoodStart in a non-arm's length transaction or to a related party.
- There are no agreements established with GoodStart in the current financial year to make any distributions to the Brotherhood or to any of the Brotherhood's affiliated entities.
- The Brotherhood does not currently have representation on the GoodStart Board.

The Board assesses the extent of its influence regarding its interest in GoodStart each year.

### b) Foreign currency

Transactions in foreign currencies are translated to the respective functional currency of the Brotherhood at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year,

# Notes to the financial statements

and the amortised cost in foreign currency translated at the exchange rate at the end of the year.

Non-monetary assets and liabilities that are measured in a foreign currency at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined.

Non-monetary items that are measured in a foreign currency based on historical cost are translated using the exchange rate at the date of the transaction.

Foreign currency differences arising on retranslation are recognised in profit or loss, except for differences arising from the retranslation of available-for-sale equity instruments.

## c) Financial instruments

### (i) Non-derivative financial assets

The Brotherhood initially recognises loans and receivables on the date that they are originated. All other financial assets (including assets designated at fair value through profit or loss) are recognised initially on the trade date, which is the date that the Brotherhood becomes a party to the contractual provisions of the instrument.

The Brotherhood derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Brotherhood is recognised as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Brotherhood has a legal right to offset the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Non-derivative financial assets comprise loans and receivables, cash and cash equivalents and available-for-sale financial assets. Cash and cash equivalents comprise cash on hand, cash balances and at call deposits.

### Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less any impairment losses.

Loans and receivables comprise trade and other receivables.

### Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits with maturities of three months or less from the acquisition date that are subject to an insignificant risk of changes in their fair value, and are used by the Brotherhood in the management of its short term commitments.

### Available-for-sale financial assets

The Brotherhood's investments in equity securities and debt securities are classified as available-for-sale financial assets. Subsequent to initial recognition, they are measured at fair

value, and changes therein, other than impairment losses and foreign currency differences on available-for-sale equity instruments, are recognised in other comprehensive income and presented in the fair value reserve in equity. When an investment is derecognised, the cumulative gain or loss in equity is reclassified to profit or loss.

### (ii) Non-derivative financial liabilities

Non-derivative financial liabilities (including liabilities designated at fair value through profit or loss) are recognised initially on the trade date at which the Brotherhood becomes a party to the contractual provisions of the instrument. The Brotherhood derecognises a financial liability when its contractual obligations are discharged or cancelled or expire. Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Brotherhood has a legal right to offset the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Non-derivative financial liabilities comprise loans and borrowings, trade and other payables and trust funds.

Such financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest rate method.

## d) Property, plant and equipment

### (i) Recognition and measurement

Plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. Land and buildings are measured at fair value less accumulated depreciation on buildings and any impairment loss recognised after the date of revaluation.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the following:

- The cost of materials and direct labour.
- Any other costs directly attributable to bringing the assets to a working condition for their intended use.
- When the Brotherhood has an obligation to remove the assets or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located.
- Capitalised borrowing costs.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and are recognised net within 'other revenue and income' or 'other expenses' in profit or loss. When revalued assets are sold, the amounts included in the asset revaluation reserve are transferred to accumulated surplus.

### (ii) Revaluation

Formal revaluations of land and buildings are performed every three years. The fair value of land and buildings is determined from market-based evidence by appraisal that is undertaken by independent professional qualified valuers. The Directors review the carrying value of land and buildings at each

balance date to assess whether there has been a material change in valuation of land and buildings that is required to be recorded in the financial statements.

If the carrying amount of land and buildings has increased as a result of a revaluation, the net revaluation increase is recognised in other comprehensive income and accumulated in equity under the heading of revaluation reserve. However, the net revaluation increase is recognised in profit or loss to the extent that it reverses a net revaluation decrease of the land and buildings previously recognised in profit or loss.

If the carrying amount of land and buildings has decreased as a result of a revaluation, the net revaluation decrease is recognised in profit and loss. However, the net revaluation decrease is recognised in other comprehensive income to the extent of any credit balance existing in the revaluation reserve in respect of land and buildings. The net revaluation decrease recognised in other comprehensive income reduces the amount accumulated in equity under the heading of revaluation reserve.

Revaluation increases and decreases relating to individual assets within a class of property, plant and equipment are offset against one another within that class but are not offset in respect of assets in different classes.

### (iii) Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Brotherhood, and its cost can be measured reliably. The costs of the day-to-day servicing of the property, plant and equipment are recognised in profit or loss as incurred.

### (iv) Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. Land is not depreciated.

Items of property, plant and equipment are depreciated from the date that they are installed and ready for use or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

The estimated useful lives for the current and comparative periods are as follows:

- buildings 40 years
- plant and equipment 7 to 10 years
- leasehold improvements 3 to 10 years

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

## e) Intangible assets

### (i) Bed licences

Bed licences were granted by the government to the Brotherhood for no consideration. Bed licences are carried at a revalued amount, being its fair value at the date of revaluation, less any subsequent accumulated impairment loss. The useful life of bed licences is considered to be indefinite and hence they are not amortised. Bed licences are tested for impairment annually and reviewed to determine whether indefinite life assessment continues to be supportable.

### (ii) Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specified asset to which it relates. All other expenditure is recognised in profit or loss as incurred.

## f) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle and includes expenditure in acquiring the inventories and production or conversion costs and other costs incurred in bringing them to their existing location and condition. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of selling expenses.

## g) Impairment

### (i) Non-derivative financial assets

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset and that the loss event had an impact on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets are impaired includes default or delinquency by a debtor, restructuring of an amount due to the Brotherhood on terms that the Brotherhood would not consider otherwise, indications that a debtor or issuer will enter bankruptcy, economic conditions that correlate with defaults or the disappearance of an active market for a security. In addition, for an investment in an equity security, a significant or prolonged decline in its fair value below its costs is objective evidence of impairment. The Brotherhood uses the criteria of nine months and a decline of 30% as its criteria for assessing impairment.

### Financial assets measured at amortised cost

The Brotherhood considers evidence of impairment for receivables at both a specific asset and collective level. All individually significant receivables are assessed for specific impairment. All individually significant receivables found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Receivables that are not individually significant are collectively assessed for impairment by grouping together receivables with similar risk characteristics.

In assessing collective impairment, the Brotherhood uses historical trends of the probability of default, timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognised in profit or loss and reflected in an allowance account against receivables. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through the profit or loss.



# Notes to the financial statements

## Available-for-sale financial assets

An impairment loss in respect of an available-for-sale financial asset is calculated by reference to its fair value. Impairment losses on available-for-sale assets are recognised by reclassifying the losses accumulated in the fair value reserve in equity, to profit or loss. The cumulative loss that is reclassified from equity to profit or loss is the difference between the acquisition cost and the current fair value, less any impairment loss previously recognised in profit or loss.

If, in a subsequent period, the fair value of an impaired available-for-sale debt security increases and the increase can be related objectively to an event occurring after the impairment loss was recognised in profit or loss, then the impairment loss is reversed, with the amount of the reversal recognised in profit or loss. However, any subsequent recovery in the fair value of an impaired available-for-sale equity security is recognised in other comprehensive income.

### (ii) Non-financial assets

The carrying amounts of the Brotherhood's non-financial assets, other than inventories, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated. Intangible assets are tested annually for impairment. An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit (CGU) exceeds its recoverable amount.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. Value in use is determined as the depreciated replacement costs of the assets. Refer to note 3(d)(ii) for revaluations of land, buildings and leasehold improvements. For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGU and then to reduce the carrying amount of the other assets in the CGU on a pro rata basis.

In respect of other assets, impairment losses recognised in previous periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

## h) Non-current assets held for sale

Non-current assets that are expected to be recovered primarily through sale rather than through continuing use are classified as held for sale. Immediately before classification as held for sale, the assets are remeasured in accordance with the Brotherhood's accounting policies. Thereafter generally the assets are measured at the lower of their carrying amount and fair values less cost to sell. Impairment losses on initial classification as held for sale and subsequent gains or losses on remeasurement are recognised in profit or loss. Gains are not recognised in excess of any cumulative impairment loss.

## i) Employee benefits

### (i) Defined contribution superannuation funds

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as a personnel expense in profit or loss in the periods during which related services are rendered by employees.

### (ii) Other long-term employee benefits

The Brotherhood's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods plus related on-costs; that benefit is discounted to determine its present value. The discount rate is the yield at the reporting date on government bonds that have maturity dates approximating the terms of the Brotherhood's obligations.

### (iii) Termination benefits

Termination benefits are recognised as an expense when the Brotherhood is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to terminate employment before the normal retirement date or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Brotherhood has made an offer encouraging voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably.

### (iv) Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

## j) Provisions

A provision is recognised if, as a result of a past event, the Brotherhood has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

## k) Trust funds

The organisation provides accounting services and holds funds on behalf of a number of projects and organisations that are operated and managed externally to the administration of the Brotherhood. Any unutilised funds of these projects are disclosed under 'Trust Funds'.

The organisation holds accommodation bonds paid by some residents for permanent entry to an organisation residential aged care facility.

## **l) Revenue**

### **(i) Goods sold**

Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns and allowances, trade discounts and volume rebates. Revenue is recognised when the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, and there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably.

### **(ii) Government funding and specified donations**

Government funding received is brought to income in the financial year in which the Brotherhood has control of the contribution. Government funds and specified donations for which control has not yet passed to the Brotherhood in that they are tied to a specific project obligation that has not yet been completed, are treated as a liability until the project obligation has been met and are disclosed as Government funds in advance under 'Deferred Income'.

Funding for capital projects is recognised in profit or loss in the financial year in which the work being funded is carried out.

Aged care facility concessional subsidies and accommodation bond income is brought to account as operating income as earned.

### **(iii) Bequests**

Bequests are recognised as revenue upon control of the bequest assets being transferred to the Brotherhood.

## **m) Lease payments**

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

## **n) Finance income and costs**

Finance income comprises interest income on funds invested, dividend income, trust income, imputation credit income and net gains on the disposal of available-for-sale financial assets. Interest income is recognised as it accrues, using the effective interest method. Dividend income is recognised in profit or loss on the date that the Brotherhood's right to receive payment is established, which in the case of quoted securities is normally the ex-dividend date.

Finance costs comprise management fees on investments, interest expense and fees on borrowings, and net loss on disposal of available-for-sale financial assets. Interest expense is recognised using the effective interest method.

## **o) Income tax**

The Brotherhood is a Public Benevolent Institution as defined in the *Income Tax Assessment Act 1936* and is therefore exempt from Income Tax. As a Public Benevolent Institution, the Brotherhood has also been endorsed as a Deductible Gift Recipient.

## **p) Goods and services tax**

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the balance sheet.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities that are recoverable from, or payable to, the ATO are classified as operating cash flows.

## **q) Segment reporting**

The Brotherhood does not qualify for the criteria required to adopt AASB 8 *Operating Segments*.

## **r) Discontinued operations**

A discontinued operation is a component of the Brotherhood's business that represents a separate major line of business that has been disposed of. Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale, if earlier. When an operation is classified as a discontinued operation, the comparative statement of profit or loss and other comprehensive income is re-presented as if the operation had been discontinued from the start of the comparative year.

## **s) Comparatives**

The comparative statement of profit or loss and other comprehensive income has been represented to more accurately reflect the split between cost of goods of Social Enterprises sales and Social Enterprises expenses and ensure consistency with the current year statement. The total expenses for operating activities has not been changed.

## **t) New standards and interpretations not yet adopted**

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after 1 July 2012, and have not been applied in preparing these financial statements. Those which may be relevant to the Brotherhood are set out below. The Brotherhood does not plan to adopt these standards early.

### ***AASB 9 Financial Instruments (2010), AASB 9 Financial Instruments (2009)***

AASB 9 (2009) introduces new requirements for the classification and measurement of financial assets. Under AASB 9 (2009), financial assets are classified and measured based on the business model in which they are held and the characteristics of their contractual cash flows. AASB 9 (2010) introduces additions relating to financial liabilities. The IASB currently has an active project that may result in limited amendments to the classification and measurement requirements of AASB 9 and add new requirements to address the impairment of financial assets and hedge accounting.

# Notes to the financial statements

AASB 9 (2010 and 2009) are effective for annual periods beginning on or after 1 January 2015 with early adoption permitted. The adoption of AASB 9 (2010) is expected to have an impact on the Brotherhood's financial assets, but no impact on the Brotherhood's financial liabilities.

## *AASB 13 Fair Value Measurement (2011)*

AASB 13 provides a single source of guidance on how fair value is measured, and replaces the fair value measurement guidance that is currently dispersed throughout Australian Accounting Standards. Subject to limited exceptions, AASB 13 is applied when fair value measurement or disclosures are required or permitted by other AASBs. The Brotherhood is currently reviewing its methodologies in determining fair values (see note 4). AASB 13 is effective for annual periods beginning on or after 1 January 2013 with early adoption permitted.

## 4 Determination of fair values

A number of the Brotherhood's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

### (i) Property—land and buildings

The fair value of property is based on market values and replacement cost values derived from independent valuations. The market value of property is the estimated amount for which a property could be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably. The replacement cost value is the estimated amount for which a property can be replaced.

### (ii) Intangible assets

The fair value of bed licences is based on external evidence of market values, such as current independent broker quotations.

### (iii) Trade and other receivables

The fair value of trade and other receivables is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date.

### (iv) Non-derivative financial liabilities

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.

### (v) Investments in equity and debt securities

The fair value of available-for-sale financial assets, which largely comprise listed equity and debt securities, is determined by reference to their quoted closing bid (market) price at the reporting date, or, where acquired as part of a business combination, the quoted closing bid (market) price on the date of acquisition.

## 5 Financial risk management

### a) Interest rate risk

The Brotherhood uses a combination of variable and fixed rate bills within any bank borrowings to manage its interest rate risk.

### b) Operational risk

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Brotherhood's processes, personnel and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the Brotherhood operations.

The Brotherhood's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Brotherhood's reputation with overall cost-effectiveness, and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to senior management within each business unit. This responsibility is supported by a program of periodic reviews undertaken by Deloitte as the Brotherhood's internal auditor. The results of internal audit reviews are discussed with the management of the business unit to which they relate, with summaries submitted to the Audit and Risk Management Committee and senior management of the Brotherhood.

## 6 Residential aged care operations

The following disclosure is in respect to the residential aged care operations RACS ID's 3307 and 3309 with Provider ID 486.

	2013 \$'000	2012 \$'000
Revenue	4,802	4,945
Depreciation	243	237
Result	(609)	(301)
Assets	14,313	14,828
Liabilities	4,511	4,417
Capital expenditure	214	68

## 7 Fundraising income

The following income excludes bequests.

	2013 \$'000	2012 \$'000
Total fundraising income	5,378	4,262
Less: specified fundraising income transferred to Service Activities	(2,701)	(1,848)
<b>Unspecified fundraising income</b>	<b>2,677</b>	<b>2,414</b>

## 8 Bequest income

Bequest income includes the following:

	2013 \$'000	2012 \$'000
Cash bequests	1,460	2,303
Investment bequests	64	328
Receivable bequests	–	1,792
	<b>1,524</b>	<b>4,423</b>

## 9 Discontinued operation

In June 2011 the Brotherhood made the decision to discontinue its optical frames business, ModStyle, with the business unit subsequently closing on 29 July 2011.

	2013 \$'000	2012 \$'000
Cash flows to discontinued operation:		
Net cash to operating activities	–	(374)
<b>Net cash to discontinued operation</b>	<b>–</b>	<b>(374)</b>

# Notes to the financial statements

## 10 Assets held for sale

### 2013

No assets were held for sale as at 30 June 2013.

### 2012

The land and buildings at Rosella Street, Frankston were contracted to be sold in May 2012 for \$500 thousand. The risks and rewards of this property did not get transferred until the settlement date of July 2012 and therefore the asset has been presented as held for sale as at 30 June 2012. An increase in fair value adjustments of \$33 thousand on the remeasurement of the asset was recognised through the asset revaluation reserve.

The land and buildings at Glenferrie Road, Malvern were contracted to be sold in June 2012 for \$1,531 thousand. The risks and rewards of this property did not get transferred until the settlement date of August 2012 and therefore the asset was presented as held for sale as at 30 June 2012. A decrease in fair value adjustments of \$114 thousand on the remeasurement of the asset was recognised through the asset revaluation reserve.

	2013 \$'000	2012 \$'000
Property, plant and equipment	–	1,979
<b>Net assets held for sale</b>	<b>–</b>	<b>1,979</b>

## 11 Finance income and costs recognised in surplus/(deficit)

	2013 \$'000	2012 \$'000
<b>Recognised in surplus/(deficit)</b>		
Dividend income on available-for-sale financial assets	904	1,156
Interest income on available-for-sale financial assets	790	612
Trust income on available-for-sale financial assets	242	307
Imputation credit income	378	387
Interest income on bank deposits	187	179
Interest income from subordinated debt	998	875
<b>Total finance income</b>	<b>3,499</b>	<b>3,516</b>
Management expense	(197)	(163)
Interest and fees on bank borrowings	(174)	(427)
Net loss on disposal of available-for-sale financial assets transferred from equity	(329)	(1,987)
<b>Total finance expense</b>	<b>(700)</b>	<b>(2,577)</b>
<b>Net finance income recognised in surplus/(deficit)</b>	<b>2,799</b>	<b>939</b>
<b>Recognised in other comprehensive income</b>		
Net change in fair value of available-for-sale assets	3,823	(1,330)
<b>Net finance income recognised in other comprehensive income</b>	<b>3,823</b>	<b>(1,330)</b>

## 12 Property, plant and equipment

	Land, buildings and leasehold improvements \$'000	Plant and equipment \$'000	Total \$'000
<b>Fair value or cost</b>			
Balance at 1 July 2012	57,497	4,467	61,964
Additions	833	206	1,039
Disposals/write offs	(3,078)	(763)	(3,841)
Fair value adjustments	971	-	971
<b>Balance at 30 June 2013</b>	<b>56,223</b>	<b>3,910</b>	<b>60,133</b>
<b>Depreciation and impairment losses</b>			
Balance at 1 July 2012	3,824	2,948	6,772
Depreciation for the year	910	380	1,290
Disposals/write offs	(1,860)	(738)	(2,598)
<b>Balance at 30 June 2013</b>	<b>2,874</b>	<b>2,590</b>	<b>5,464</b>
<b>Carrying amounts</b>			
At 30 June 2012	53,673	1,519	55,192
At 30 June 2013	53,349	1,320	54,669

Land and buildings were revalued based on independent valuations determined using market values and replacement cost values on 30 June 2013 by Armstrong Biggs Valuers Pty Ltd. These valuations have been adopted as at 30 June 2013, with a net fair value increment of \$971 thousand recorded as at 30 June 2013.

## 13 Intangible assets

	Bed licences \$'000
Balance at 1 July 2012	1,960
<b>Balance at 30 June 2013</b>	<b>1,960</b>
<b>Carrying amounts</b>	
At 30 June 2012	1,960
At 30 June 2013	1,960

Bed licence fair values are based on market values in an actively traded market (fair value less costs to sell), taking into account the number of bed licences that would be available for sale, location and any other considerations required to determine an appropriate fair value. The Directors have based their 30 June 2013 valuation of bed licences on external market evidence and the sales values achieved in the disposal of Brotherhood bed licenses in May 2012. Refer to note 3(e)(i) and note 4(ii). The carrying value of the bed licenses approximate the original deemed cost, accordingly there are no valuation reserves attached to bed licenses.

# Notes to the financial statements

## 14 Equity accounted investee

Atherton Gardens Family and Children's Community Hub Ltd (the Company) was established in March 2011 by the Brotherhood, Lentara Uniting Care and Yarra City Council. The Company's purpose is to provide a range of targeted and universal services to people living in the general vicinity of the Atherton Gardens Estate in Fitzroy.

On 27 June 2013 the members of the Atherton Gardens Family and Children's Community Hub Ltd voted to restructure the company, resulting in Yarra City Council becoming the sole member of the Company and the Brotherhood and Lentara Uniting Care ceasing to be members. The Brotherhood's interest in the Company ceased as of this date and was sold to the Yarra City Council, the proceeds of which are expected to be received in the 2014 and 2015 financial years.

During the year ended 30 June 2013 the Brotherhood did not receive any dividends from the Company.

As at 30 June 2012, the Brotherhood's investment in the Company at this date was carried at cost.

## 15 Investments

	2013 \$'000	2012 \$'000
<b>Current investments—available-for-sale assets</b>		
Equity securities	23,356	17,233
Debt securities	16,876	15,892
<b>Total, at fair value</b>	<b>40,232</b>	<b>33,125</b>

Investments within the available-for-sale (AFS) financial asset class were reviewed for impairment at balance date. The Directors have assessed that no impairment is required in 2012–13 (2011-12 \$nil).

## 16 Inventories

	2013 \$'000	2012 \$'000
Finished goods	648	712
<b>Inventories stated at lower of cost and net realisable value</b>	<b>648</b>	<b>712</b>

At 30 June 2013 there was no write-down of inventories to net realisable value (2012: \$nil).

## 17 Trade and other receivables

	2013 \$'000	2012 \$'000
<b>Current</b>		
Trade receivables	7,107	2,897
Other receivables and prepayments	1,126	2,924
Receivable from equity accounted investee	637	–
<b>Total</b>	<b>8,870</b>	<b>5,821</b>
<b>Non-current</b>		
GoodStart Early Learning subordinated debt	6,985	6,710
Receivable from equity accounted investee	213	–
<b>Total</b>	<b>7,198</b>	<b>6,710</b>

Refer to note 18 for details on the GoodStart Early Learning subordinated debt.

## Impairment losses

The movement in the allowance for impairment in respect of trade receivables during the year was as follows:

	2013 \$'000	2012 \$'000
Balance at 1 July	65	115
Impaired receivables written off	(5)	(43)
Impairment loss de-recognised	(54)	(7)
<b>Balance at 30 June</b>	<b>6</b>	<b>65</b>

## 18 GoodStart Early Learning subordinated debts

GoodStart Early Learning Limited ('GoodStart') was formed in 2009-10 to acquire substantially all of the business of the ABC Learning Centres Limited. GoodStart was established by Social Ventures Limited, Mission Australia, the Benevolent Society and the Brotherhood of St Laurence as the founding members of GoodStart.

In 2009-10, the Brotherhood of St Laurence provided in cash \$2.5 million to contribute to the purchase price and in return received \$2.5 million of Members' Subordinated Notes. The repayment term of this facility is a bullet repayment at eight plus years from the date of acquisition. Interest of 15% per annum is to be capitalised on the outstanding principal. Whilst interest is only required to be repaid at the time of the bullet repayment, Goodstart has commenced repayment of interest during 2012-13.

In 2009-10, GoodStart engaged all founding members to provide services in order to successfully complete the transaction of acquiring the business of ABC Learning Centres Limited. The fee charged for these services by each founding member was \$2.5 million and payment was made by GoodStart through the issue of \$2.5 million Members' Deeply Subordinated Notes. The repayment term of this facility is a bullet payment at 20 years from the date of acquisition. Interest of 15% per annum is to be capitalised on the outstanding principal. Whilst interest is only required to be repaid at the time of the bullet repayment, Goodstart has commenced repayment of interest during 2012-13.

The loans are disclosed as non-current receivables and as at 30 June 2013 have a balance of \$6,985 thousand (2012: \$6,710 thousand) comprising \$5,000 thousand principal and \$1,985 thousand capitalised interest.

## 19 Cash and cash equivalents

	2013 \$'000	2012 \$'000
Cash on hand	56	44
Cash at bank	6,859	7,170
Call deposits	3,034	670
Cash management accounts	2,130	4,141
<b>Cash and cash equivalents in the statement of cash flows</b>	<b>12,079</b>	<b>12,025</b>

The deposits have an average maturity of 90 days (2012: 90 days).

## 20 Reserves

### Fair value reserve

The fair value reserve comprises the cumulative net change in the fair value of available-for-sale financial assets until the investments are derecognised or impaired.

### Asset revaluation reserve

The revaluation reserve represents the net revaluation increment in respect of property.



# Notes to the financial statements

## 21 Trade and other payables

	2013 \$'000	2012 \$'000
<b>Current</b>		
Trade payables	1,604	1,687
Non-trade payables and accrued expenses	2,080	1,432
<b>Total</b>	<b>3,684</b>	<b>3,119</b>

## 22 Trust funds

	2013 \$'000	2012 \$'000
Residents	75	68
Accommodation bonds—aged care	2,687	2,212
External entities *	244	1,384
Other	32	34
<b>Total</b>	<b>3,038</b>	<b>3,698</b>

\*The Brotherhood provides accounting services and holds funds on behalf of a number of organisations. These organisations are run and managed externally to the administration of the Brotherhood. The balance at 30 June 2012 included an amount of \$1,015 thousand (2013: \$nil) owing to the previously equity accounted investee, Atherton Gardens Family and Children's Community Hub Ltd.

## 23 Employee benefits

	2013 \$'000	2012 \$'000
<b>Current</b>		
Salaries and wages accrued	852	685
Liability for long service leave	1,261	1,182
Liability for annual leave	2,567	2,474
Liability for redundancy payments	–	38
<b>Total employee benefits—current</b>	<b>4,680</b>	<b>4,379</b>
<b>Non-current</b>		
Liability for long service leave	581	502
<b>Total employee benefits—non-current</b>	<b>581</b>	<b>502</b>

## 24 Bank borrowings

	2013 \$'000	2012 \$'000
<b>Current</b>		
Secured bank loan	–	5,500
<b>Total</b>	<b>–</b>	<b>5,500</b>

During 2009–10, the Brotherhood obtained a \$3.5 million bank loan to assist in the purchase of land in Clifton Hill, adjacent to our Sambell Lodge residential aged care facility. During 2008–09, a \$2 million bank loan was obtained to assist in the funding of the construction of the Community Respite Centre and office buildings in Frankston.

## Terms and debt repayment schedule

Terms and conditions of outstanding loans were as follows:

Currency	Nominal interest rate	Year of maturity*	30 June 2013		30 June 2012			
			Face value	Carrying amount	Face value	Carrying amount		
			\$'000	\$'000	\$'000	\$'000		
Secured bank loan	AUD	–	4.32%	2012	–	–	2,000	2,000
Secured bank loan	AUD	–	3.67%	2012	–	–	1,000	1,000
Secured bank loan	AUD	–	4.70%	2012	–	–	2,500	2,500

\* Calendar year of maturity.

The secured bank loan comprised separately of a \$2 million loan and a \$3.5 million loan, both of which were repaid in December 2012.

## Financing facilities

As at 30 June 2013, the Brotherhood had unutilised financing facilities of \$1.995 million (2012: \$1.995 million).

## 25 Deferred income

	2013 \$'000	2012 \$'000
<b>Current</b>		
Specified donations	1,860	1,257
Government grants and project funds in advance	16,235	10,079
<b>Total</b>	<b>18,095</b>	<b>11,336</b>

## 26 Operating leases

### Leases as lessee

The future minimum lease payments under non-cancellable operating lease rentals are payable as follows:

	2013 \$'000	2012 \$'000
Less than one year	4,086	3,358
Between one and five years	4,661	5,046
More than five years	1,046	1,087
<b>Total</b>	<b>9,793</b>	<b>9,491</b>

Operating lease commitments relate to property rentals and to the lease of motor vehicles, computers and office equipment. The leases typically have an average term of approximately three years, several with options to renew the lease after end of the original lease period. Leases provide for additional rent payments that are based on changes in local price index.

During the year ended 30 June 2013, an amount of \$4,106 thousand (2012: \$4,184 thousand) was recognised as an operating lease expense in the statement of profit or loss and other comprehensive income.

## 27 Related parties

### Transactions with related parties

There were no transactions with related parties during the year.

### Transactions with key management personnel

There were no transactions with, or loans to and from, key management personnel.

### Key management personnel compensation

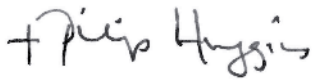
No salaries, compensations or other benefits were paid or are payable to the Directors in their capacity as Board Members.

# Directors' declaration

In the opinion of the Directors of the Brotherhood of St Laurence:

- (a) the financial statements and notes, set out on pages 9 to 25, are in accordance with the Australian Accounting Standards – Reduced Disclosure Requirements so as to present fairly the Brotherhood's financial position as at 30 June 2013 and its financial performance, for the year then ended on that date; and
  - (i) comply with the *Brotherhood of St Laurence (Incorporation) Act 1971 (Vic)* and the Brotherhood of St Laurence's Constitution; and
- (b) there are reasonable grounds to believe that the Brotherhood of St Laurence will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Directors:



**Rt Revd Philip Huggins**  
Chair, Board of Directors



**Tony Nicholson**  
Executive Director

Dated at Melbourne on this 24th day of September 2013

# Independent auditor's report to the members of the Brotherhood of St Laurence

## Report on the Financial Report

We have audited the accompanying Financial Report of the Brotherhood of St Laurence, which comprises the statement of financial position as at 30 June 2013, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, notes 1 to 27 comprising a summary of significant accounting policies and other explanatory information.

## Directors' responsibility for the Financial Report

The Directors of the Brotherhood of St Laurence are responsible for the preparation and fair presentation of the Financial Report in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and for such internal control as the directors determine is necessary to enable the preparation and fair presentation of the Financial Report that is free from material misstatement, whether due to fraud or error.

## Auditor's responsibility

Our responsibility is to express an opinion on the Financial Report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the Financial Report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Financial Report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Financial Report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the Financial Report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the Financial Report.

We performed the procedures to assess whether in all material respects the Financial Report presents fairly, in accordance with Australian Accounting Standards – Reduced Disclosure Requirements, a view which is consistent with our understanding of the entity's financial position and of its performance.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Independence

In conducting our audit, we have complied with the independence requirements of the Accounting Professional and Ethical Standards Board.

## Auditor's opinion

In our opinion the Financial Report of the Brotherhood of St Laurence is properly drawn up so as to present fairly, in all material respects, the financial position of the Brotherhood of St Laurence as at 30 June 2013 and of its financial performance for the year then ended in accordance with Australian Accounting Standards – Reduced Disclosure Requirements.

KPMG

**Tony Batsakis**

Partner

Melbourne

24 September 2013

# BROTHERHOOD OF ST LAURENCE FINANCIAL REPORT 2013



Brotherhood  
of St Laurence

Working for an Australia free of poverty

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